



Diversity Policy

Doctor Care Anywhere Group PLC

Adopted by the Board on 16th October 2020

Diversity Policy

1 Introduction

- (a) Doctor Care Anywhere Group PLC and its subsidiaries (collectively, **Doctor Care Anywhere**) acknowledge the positive outcomes and corporate benefits that can be achieved through a diverse workplace, including the ability to attract, retain and motivate directors, officers and employees from the widest possible pool of available talent.
- (b) Doctor Care Anywhere recognises and utilises the contribution of diverse skills and talent from its officers and employees. Doctor Care Anywhere also recognises that in order to have a properly functioning diverse workplace, discrimination, bullying, harassment, vilification and victimisation cannot and will not be tolerated.
- (c) For the purpose of this policy, diversity extends beyond gender and includes, but is not limited to age, disability, gender reassignment, marriage or civil partnership, pregnancy and maternity, race, religion or belief, gender and sexual orientation and any additional characteristics protected by the laws of any country in which Doctor Care Anywhere operates.
- (d) This policy supports Doctor Care Anywhere's statement of values and operates in conjunction with the law and the Doctor Care Anywhere's policies which foster a fair and inclusive workplace.
- (e) This policy applies to all officers, employees and all people who work at Doctor Care Anywhere, including contractors and consultants.

2 Commitment of Doctor Care Anywhere

Doctor Care Anywhere will endeavour to:

- (a) ensure that Doctor Care Anywhere's corporate culture and values, at all levels of the organisation, support diversity and inclusion whilst maintaining a commitment to a high-performance culture;
- (b) ensure that recruitment and selection practices at all levels are appropriately structured so that a diverse range of candidates are considered and that there are no conscious or unconscious biases that might discriminate against certain types of candidates;
- (c) design and implement programs and processes that will assist in the development of a broader and more diverse pool of skilled and experienced colleagues and that, over time, will prepare them for senior management and board positions;
- (d) support an individual's domestic responsibilities (including the adoption of flexible work practices that will assist them to meet those responsibilities);
- (e) provide opportunities for employees on extended parental leave to maintain their connection with the workplace;
- (f) ensure the policy for selection and appointment of new directors is transparent and considers all facets of diversity to avoid "groupthink" or other cognitive biases in decision making;

- (g) ensure development and succession plans for directors and senior management include gender diversity as a relevant consideration;
- (h) monitor and measure the achievement of all diversity objectives set by the Board;
- (i) consider whether key performance indicators for senior management might be an appropriate way of furthering gender diversity objectives; and
- (j) ensure the Board sets and reviews measurable objectives in relation to gender diversity in the composition of its Board, Leadership Team and workforce generally (**Objectives**) on an annual basis to identify ways in which the achievement of gender diversity at Doctor Care Anywhere is measured, and in relation to other aspects of this diversity policy.

3 Responsibilities

- (a) The Board has formally adopted this policy, reflecting a commitment by the Board for accountability across Doctor Care Anywhere to achieve its diversity goals.
- (b) The Board has responsibility for this policy, including its regular review and the monitoring of its effectiveness.
- (c) The Board has responsibility to:
 - (i) annually set and review the Objectives and, where appropriate, other aspects of diversity including in respect of women in leadership, age diversity and cultural diversity;
 - (ii) assess annually Doctor Care Anywhere's progress in achieving the Objectives; and
 - (iii) disclose:
 - (A) the Diversity Policy on Doctor Care Anywhere's website;
 - (B) the Objectives and Doctor Care Anywhere's progress in achieving the Objectives in Doctor Care Anywhere's annual report; and
 - (C) the respective proportions of men and women on the Board, in senior executive positions and across the whole organisation (including how the entity has defined "senior executive" for these purposes).
- (d) If Doctor Care Anywhere undertakes a gender pay equity audit (which must be approved by the Board), the Board will consider the results of any such audit and any disclosure related issues.
- (e) The Board will be responsible for approving any key performance indicators for senior management in relation to any of Doctor Care Anywhere's diversity Objectives.

4 Behaviour of Doctor Care Anywhere's people

Doctor Care Anywhere recognises that in order to have an inclusive workplace discrimination, harassment, vilification and victimisation cannot be tolerated; demonstration of such behaviours may lead to disciplinary action being taken against the employee including dismissal in serious cases.

5 Review and changes to this policy

- (a) The Committee will review this policy annually or as often as it considers necessary to check it is operating effectively and consider whether changes are required.
- (b) The Board may change this policy from time to time by resolution.